



OUR APPROACH TO A RESILIENT SUPPLY CHAIN

BACKGROUND AND CORE VALUES

Our commitment to improving the lives of patients requires a robust supply chain that can mitigate risks to help ensure the timely supply of our innovative products and medical solutions. As part of our commitment to corporate responsibility, a resilient and responsible supply chain enables more people in more places around the world to access the care they need to live longer, healthier lives.

Aligned to our [core values](#), we manage and evolve our global supply chain to bring technologies to our customers and their patients, aiming to deliver the highest standards for quality, service and regulatory compliance throughout our supply chain.

BUILDING RESILIENCE

Our first priority is to help ensure our products are safe and reliable for patients. Quality is paramount, and we hold our suppliers accountable for upholding the highest standards.

Together, we take a customer-centric approach to building a resilient supply chain, meaning that the needs of our customers are embedded in how we monitor and mitigate potential risks in our global supply chain.

We focus on addressing not just risks to key product lines, but also essential supporting products necessary for entire medical procedures. That way, healthcare providers have what they need to treat their patients when they need it.

Our end-to-end global supply chain



At Boston Scientific, our resilience work begins with full end-to-end mapping of our global supply chain. These detailed insights enable the work of our teams in more than 20 key global manufacturing and distribution

locations around the world. Through a globally and geographically diverse network of over 11,000 suppliers,¹ we deliver more than 43 million products annually to 127 countries.

We incorporate agility and flexibility into our end-to-end supply chain so that we can respond to potential risks. We do this by investing in:

- Resilience inventory
- Manufacturing capacity and flexibility
- Alternate transportation and distribution options

Our global supply chain operating framework

- Visibility of our end-to-end supply chain
- Proactive risk monitoring and mitigation
- Efficiency and sustainability in how our products are sourced, manufactured, packaged and distributed
- Working in collaboration with our customers to solve challenges

GLOBAL SUPPLY CHAIN RISK MANAGEMENT

Maintaining a resilient supply chain requires collaboration across all of Boston Scientific to consistently meet the highest benchmarks for quality, service and regulatory compliance. We manage our risks by understanding the potential disruptions and proactively putting mitigation strategies in place to minimize impacts that may occur.

Risks we monitor

At Boston Scientific, we monitor and assess risks in our end-to-end supply chain across several parameters:

- Regulatory and compliance
- Geopolitical
- Climate
- Cybersecurity and data privacy
- Economic and financial
- Production and supply
- Social and human rights
- Transportation and distribution

¹This figure relates to 2024 data and includes active direct and indirect suppliers. Direct suppliers are those that are providing goods, materials or services for our products (e.g. raw materials, device components) and indirect suppliers are those that are providing goods or services for our operations (e.g. office supplies, IT services) but are not used for final goods.

How we manage risks

Cross-functional teams review areas of risk and recommend mitigations to potential disruptions.

Using a customer-centric approach, we follow these steps:

1. Review products and procedures

- The Global Planning teams review the full portfolio, evaluating risks to our product lines across medical procedure groups and identifying areas to focus our resilience activities for the year ahead.

2. Assess suppliers

- The Global Sourcing team works with suppliers supporting those identified focus areas to perform risk assessments and to develop mitigations, for example identifying second sources for components where needed.
- The team shares details on key suppliers with the Global Intelligence team for real-time monitoring.

3. Prepare for production

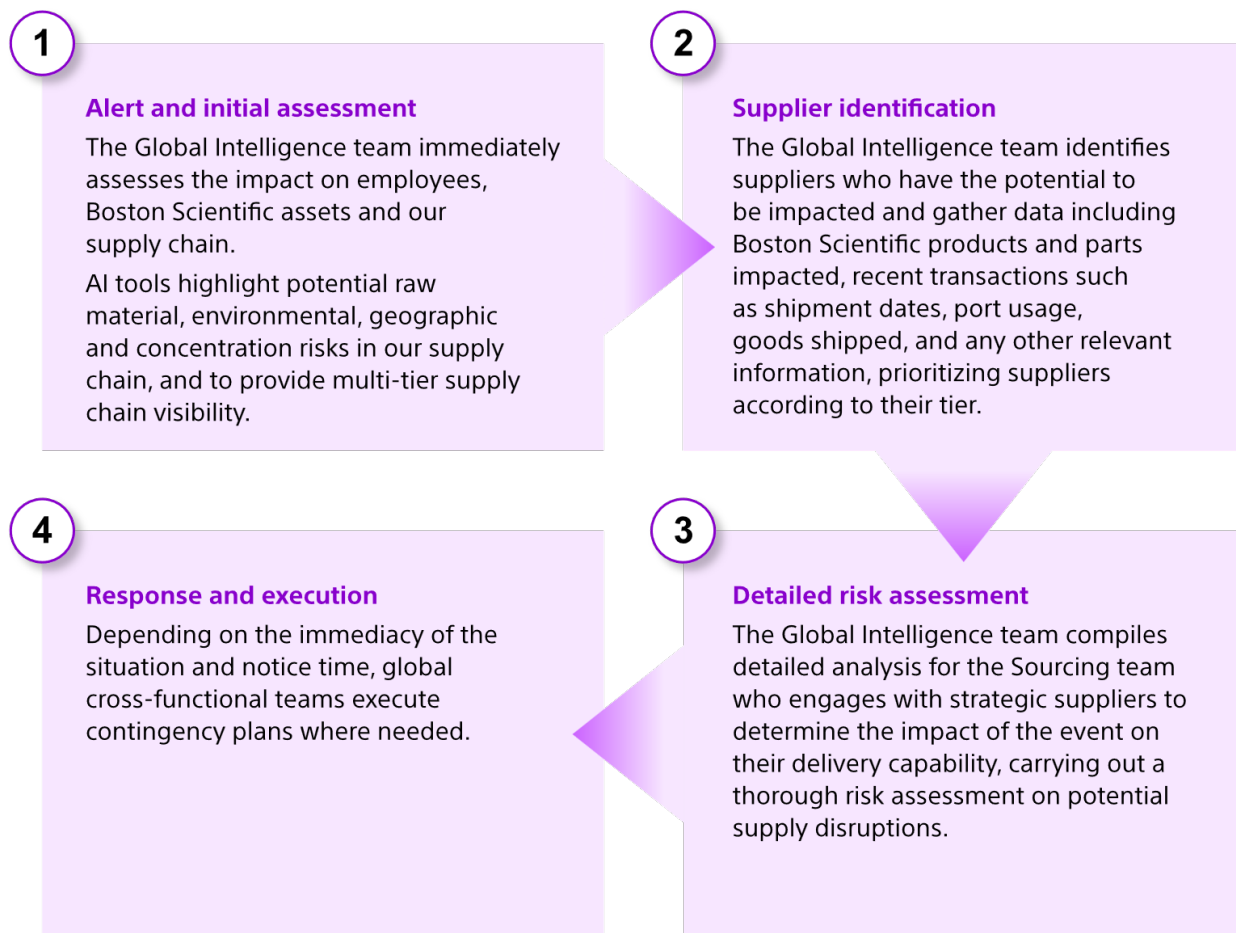
- The Manufacturing teams assess production capabilities to meet customer demands across global markets. They help ensure staffing, equipment and resources are in place, allowing for surge capacity to adjust resilience inventory and agility to changing demand as needed.

4. Evaluate delivery capability

- The Global Planning team evaluates the finished goods inventory for adjustments and monitors potential risks to distribution channels.

Responding to real-time and emerging events

The intent of the global supply chain resilience program is to mitigate or absorb risks so that impact to our customers is minimized, whether it is a real-time or emerging event. Our response in any given event generally follows these steps:



CONCLUSION

At Boston Scientific, we have a customer-centric approach to maintaining the resilience of our global supply chain. This approach and our commitment to corporate responsibility enable us to respond to real-time and emerging risks, and to mitigate any potential disruptions in our end-to-end supply chain. We do this for the benefit of patients worldwide.

RESOURCES

[Performance Report](#) • [Labor and human rights](#) • [Corporate responsibility](#)